

20 February 1962

MEMORANDUM FOR: Chief, Staff/SI

SUBJECT: Proposal that AC/DCI Be Given Responsibility
for Coordination of Requirements and Collection

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1. Having read the mission of the Coordination Staff of the Director of Central Intelligence, it occurs to me that without too much warping the AC/DCI could also address itself to the coordination of requirements and collection. This function would not obviate the need for the central facility for handling requirements within OCR but would be an experimental stab at the [] group we have talked of and which, in my memorandum to [] I called the Requirements and Collection Coordinating Committee.

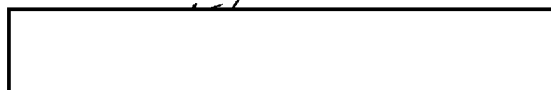
2. I have no argument with the suggestion that a revamped CCPC, with a permanent Chairman and Staff could do the job. However there are a good many ifs, starting with the need for a chairman with a thorough comprehension of all collection problems, a lack of desire to plunge into the minutiae of requirements, a willingness to continue and cooperate with IPC, COMOR and IDC, and a real ability to coordinate efforts towards an optimum raw intelligence product. I have a feeling that such a chairman is not easy to come by and also, that we appear to be running into an era where suspicion of committees is prevalent.

3. Even if a new kind of CCPC is eventually to undertake the coordination of requirements and collection, I feel that it is doomed to a ponderous and perhaps impossible start unless the true needs of producers have been carefully weighed against the actual capabilities of each collector. This sort of job could be done by a bunch functioning as a staff for the DCI, much better than members of a committee, too mindful of individual interests. After the flensing had been accomplished by AC/DCI and all problems honestly identified and laid bare, it is possible that a committee could take off and dictate decisions. However, it is

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equally possible that the fact-finding of AC/DCI might act as adequate persuasion for most agencies to correct most of the problems. The remainder would be presented by the DCI to USIB for decision. I believe this would be a healthier start than to wait for a committee. AC/DCI is an existing machinery and it would seem not inappropriate for the DCI to order a study, perhaps, ostensibly at least, as a prelude to forming a committee.

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